USJFCOM
Training for Integrated Operations

Col. David G. Paschal
Chief,
Operations Group
Joint Warfighting Center

April 2010

unclassified

Joint Warfighting Center and Integrated Operations

- The Joint Warfighting Center/Joint Training Directorate **trains forces**, **develops doctrine**, leads **training requirements analysis** and provides a globally distributed and interoperable training environment in order to **improve joint force readiness**.

- **Respond** to **combatant commanders' operational requirements** by providing timely and mission-ready joint training.
  - Utilize a force of Soldiers, Sailors, Airmen, Marines, civilians and contractors who excel at joint warfighting
  - Interagency and multinational partners also support the joint training mission

unclassified

Integrated Operations: Approach In Training

- **Exercise Program**
  - Computer-assisted, Master Scenario Event List driven events focusing on Commander's Training Objectives for complex operations
- **Relevant Operational Environment**
  - Incorporates PMESII/Comprehensive Approaches
  - Robust multinational, whole-of-government interaction, e.g., DEA, USAID, Red Cross, Treasury, Coalition, host nations, NGO, private sector
  - Worldwide News Network Products (WN
  - Adversarial Media Products
    - Foreign News Network
    - Threat propaganda products
  - Strategic Communication
    - Key leader engagements
    - Interactions w/local religious, social, political, and military leadership
  - Dynamic Scripting
    - Multiple outcomes to MSEL events utilizing the carrot and stick approach

- **Senior Mentor, Observer Trainers**
  - Over-the-shoulder coaching
  - Facilitated after action review (FAAR)
  - Commander's summary report

unclassified

Mission Rehearsal Exercise Program
UE 10-1

- **Unified Endeavor (UE):** DOD, USG departments/agencies, partnered nations and non-governmental players conducting IW, COIN, Reconstruction/Stability Type Operations.

  - **UE 10-1 Integrated:** RC East - DOS Planner, USAID Provincial Recognition Status (PRS) Lead, USAID Nangarhar, Konar, Laghman (NKL) Leads, DOS - CRS, DOJ- FBI Threat Finance Ops Section (TFOS), FBI Intel, FBI FAST, Treasury, DEA, DHS, and ICRC

  - **Multinationals included:** Afghan National Army and NATO Officers: FR, GE, IT, NE, NO, PO, UK and US

unclassified

Examples of Integrated Operation Joint Events Combatant Commands

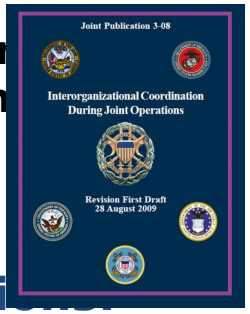
- **Cobra Gold 10**: Annual **RTARF** / USPACOM joint multi-national exercise, to **improve joint multinational interoperability** in planning and execution of complex multinational operations.
- **Austere Challenge 10: Joint multinational operations** training HQEUCOM, components and two Joint Task Forces in two separate JOAs, NEO and Stability Operations focus, with a **French-led CJFACC.**
- **Panamax 10: Exercise multi-national operational capability** to defend the Panama Canal against threats to its free and unimpeded operation.
- **Turbo Distribution 10**: Trains and accesses TRANSCOM, COCOMs, & distribution process owner national partner's capabilities to **globally integrate** deployment & distribution missions in support of national security strategy
- **Vigilant Shield 11:** NORAD & NORTHCOM exercise focused on **interagency integration** of aerospace defense, maritime homeland defense, NROAD maritime warning, ballistic missile defense, & information operations.
- **Global Thunder 11:** STRATCOM C^2 & communications (NC3) centric FTX with **interagency participation** at multiple levels. Global Thunder will be linked to NORTHCOM's Vigilant Shield 11
- **Judicious Response 11-1: AFRICOM HQ** & USARAF HQ sequenced training event focused on JTF certification requirements, with **S/CRS**, **host nation Embassy**, **USAID**, and other **interagency participation**

unclassified

Doctrinally Based Joint Training

- **CJCSI 3500.01E JOINT TRAINING POLICY AND GUIDANCE FOR THE ARMED FORCES OF THE UNITED STATES: "First tenet of Joint Training: Use Joint Doctrine. Joint training will be conducted in accordance with approved joint doctrine."**

- **USJFCOM is lead agent for JP 3-08, *Interorganizational Coordination During Joint Operations*:**
  - **Expanded scope: Joint doctrine for the coordination of military operations with US Government agencies; State, local, and tribal governmen intergovernmental organizations, nongovernmental organization the private sector.**
  - **Over 20 non-DOD organizations/agencies provided input**



- **Lead Agent in other key interorganizational driving publicati**
  - **JP 3-07, *Stability Operations;;* JP 3-0, *Joint Operations,* JP 3-61, *Pubic Affairs,* JP 3-06, *Joint Urban Operations, JP 3-33 Joint Task Force Headquarters***

- **Major contributor to other key interorganizational publications:**
  - **JP 3-10, *Joint Security Operations*, JP 3-28, *Civil Support*, JP 3-22, *Foreign Internal Defense*, JP 3-28, *Homeland Defense*; JP 3-24, *Counterinsurgency Operations***

- **NATO designated Custodian for six Allied Joint Publications coordinating contributions from 27 partner nations**

Examples of Integrated Operation Joint Events

Joint Enablers provided to Service Title X Events

- **USA Joint Readiness Training Center (JRTC) Rotation 10-03:**
  - Brigade Combat Team OEF Mission Rehearsal Exercise: JTEN linked JRTC, Green Flag East, Barksdale AFB, Little Rock AFB and Eglin, AFB.
    - Joint National Training Capability (JNTC) enabled integration and coordination of Ground Force Liaison Officers, Joint Fires Integration and Interoperability Team (JFIIT), P5 Combat Training System and Command Post of the Future.
    - JNTC resourced Combat Training Center (CTC) **Interagency (IA)** personnel for integration and management of CTC IA training requirements and resources.
- **USN Fleet Synthetic Training- Force (Bold Spectrum):**
  - Strike and expeditionary missions training for Strike Group Commander and Staff in a **joint, coalition and interagency environment**.
    - JNTC enabled integration and coordination of Army Air Defense Artillery Brigade Headquarters Staff, Air Force C2 units, and multiple JISR platforms.
    - Linked with the Missile Defense Activity's Distributed Multi-Echelon Training System for ballistic missile defense training.

Examples of Integrated Operation Joint Events

Joint Enablers provided to Service Title X Events

- **USMC Marine Air Ground Task Force Staff Training:**
  - Marine Expeditionary Force (Forward) Afghanistan Mission Rehearsal Exercise.
  - JNTC enabled integration and coordination of **Civil Affairs team/ Provincial reconstruction team members; US Department of Agriculture/ Drug Enforcement Agency/ Central Intelligence Agency; USAID/ Department of Justice Law of War experts/ International Committee Red Cross/ Afghan role players.**
- **USAF Coalition Virtual Flag 10-4:**
  - Exercises the Theater Air Control System from tactical (Aircrew and & Joint Terminal Attack Controller) to the operational (Coalition Force Air Component Commander) in a distributed joint environment.
  - JNTC enabled integration and coordination of Army Defense Artillery; **JISR platforms**; USN, USMC, and **United Kingdom JCAS Platforms**; **Canadian and Australian JTACs and JCAS platforms**; and various other coalition elements of the Combined Air and Space Operations center.

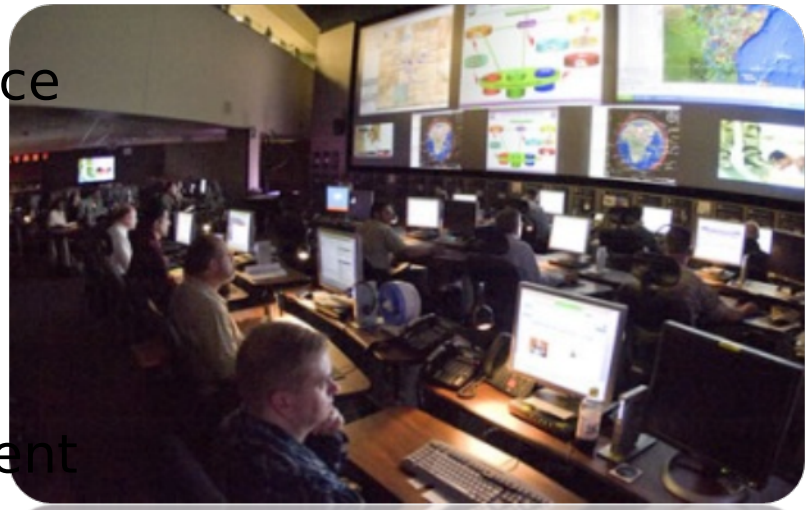
JKO Integrated Operation Support

- **Letter of Intent (LOI)** signed in April of 2007 at the 2-Star Level between JFCOM /J7 and Department of State to collaborate **in developing Interagency Cultural Differences Online Training**
- **IA Online training** in Support to National Security Presidential Directive 44 (NSPD 44)/ Courses completed to date:
  - Defense/DoD 101
  - Diplomacy/DoS 101
  - Development/USAID 101
  - Domestic Agencies/Health and Human Services 101 (6 more in the pipeline)
- **JKO orientation training** to Department of State Civilian Reserve Corps(CRC) personnel as part of RS 500 Course: **Foundations for Interagency Reconstruction & Stabilization Operations** via JKO Internet Portal
- **Metrics** show that **over 700 individuals from IA community have been trained** online over the last year

Discussion

Back up Slides

Responsive and Relevant Support (To Real World Integrated Ops)



September 2009

- Operation Assessment of Intelligence Fusion Cell

October 2009

- Support of MRX in Theater for IJC CJTF prior to IOC
- III Corps MRX prior to OIF Deployment

November 2009

- MNF-I SAV to Support Transition to USF-I

December 2009

- ISAF Joint Command Staff Assistance Visit
- Assessment of IJC Information Dominance Center

January 2010

- Support of JTF 435 MRX in Theater prior to reaching IOC
- Support of RC-S MRX for accelerated deployment
- III Corps/IS Forces Iraq Strategic Table Top Exercise

unclassified